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ABconline: www.abcrmc.org

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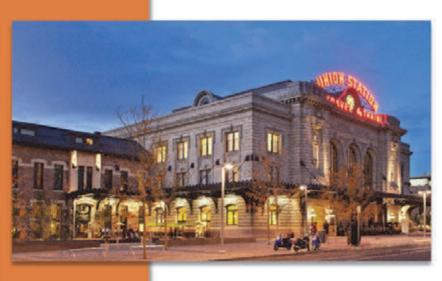
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2016 General Election Recap



Mark Latimer CEO / President, ABC Rocky Mountain Chapter

he Rocky Mountain Chapter has always been in the forefront of Colorado politics and during the 2016 election cycle the chapter expanded our members' political influence. The Rocky Mountain Chapter continues to be a leader in raising funds for the ABC PAC, with over \$52,00 raised for the PAC during this election cycle (2015-2016). The chapter consistently ranks in the top three in terms of average donor per member (\$133 for 2016).

ABC is one of the most principled trade associations, only endorsing and donating to candidates based upon their strong support of free-enterprise and open competition. All candidates endorsed either have a solid voting record or are committed to supporting issues consistent with the merit shop philosophy.

Due to the outstanding efforts of the Government Affairs Committee, and generous donations by our members, the chapter excelled at raising money for our State Political Action Committees which totaled over \$30,000 for the last election cycle. The chapter endorsed and financially supported 48 candidates with funds from our State Political and Small Donor Committees. The success rate of candidates winning election was 83.3% with forty of the forty-eight endorsed candidate successfully being elected.

Maintaining a business friendly majority in the State Senate was the number one legislative priority for the chapter. Through the Colorado Free Enterprise Alliance (CFEA), ABC's State Independent Expenditure Committee, the chapter mailed

electioneering postcards advocating for the election of three candidates for the State Senate. The advocacy pieces reached over 25,000 households in these targeted districts. Sen. Kevin Priola, whose election helped maintain the majority in the Senate, was one of the districts that CFEA targeted with mailings.

Election Recap

(Provided by ABC's Lobbying Team)

The U.S. Senate...

Incumbent Democratic Senator Michael Bennet defeated Republican Daryl Glenn by just over 3 percentage points - 48.9% to 45.76%. In a poll released just four days before the election by Democratic firms Keating Research and OnSight Public Affairs, Bennet was leading Glenn by 11 points.

As long speculated by political insiders, U.S. Senator Cory Gardner was elected as Chairman of the National Republican Senatorial Committee. This puts Gardner in charge of leading Republican efforts to retain control of the U.S. Senate in 2018. This position will give Gardner a National platform and access to donors across the country.

Democrats ended up picking up two seats in the Senate after New Hampshire's Republican Senator Kelly Ayotte loss to Democratic Governor Maggie Hassan. In Illinois, Democrat Tammy Duckworth defeated incumbent Republican Mark Kirk. But Republicans continue to control the Senate with a 52 – 48 majority (with 2 Independents that both caucus with the Democrats).

The U.S. House of Representatives...

Colorado was again home to one of the most closely watched Congressional races in the Country. Incumbent Republican Mike Coffman, first elected to Congress in 2008, faced off with Democrat State Senator Morgan Carroll. Carroll, who had served two years as President of the State Senate in 2013 and 2014 was term-limited. Political observers believed the race had tightened over the last several weeks with a slight chance Carroll could oust Coffman. But Coffman succeeded in his District 6 reelection bid, defeating Carroll by 9 points, 51.5% to 42.44%. District 6 includes all or parts of Adams, Arapahoe and Douglas Counties.

Also, leading up to election day, as speculation about the Coffman-Carroll race tightening began to grow Democrats and Republicans began to look across the state to the Western Slope 3rd Congressional District where incumbent Republican Congressman Scott Tipton was being challenged by Democrat Gail Schwartz, a former State Senator. Schwartz beat Tipton in fundraising in both of the last two quarters before election day. In the end, however, Tipton handily defeated Schwartz by a surprising 14.3%. District 3 covers the entire Western Slope from Wyoming down to New Mexico and encompasses Pueblo.

After the 2016 elections, Republicans maintain a solid majority in the House with 238 seats compared to the Democrats' 193 seats.

The Colorado Senate...

Of the 83 races for seats in the State Legislature (all 65 House seats and 18 Senate seats), the makeup of the legislature came down to one race – Senate District 25 where Republican Kevin Priola who had served eight years in the House was running to replace term-limited Democratic Senator Mary Hodge. Priola's challenger, Democrat Jenise May, served two years in the House (2013-2014) before losing re-election in 2014. In what was expected to be an extremely thin margin, Priola ended up beating May by 6 percentage points, 53.24% to 46.76%.

Priola's win secured the Majority in the Senate for the Republicans and leads to another two years of a split legislature with the Democrats controlling the House and the Governor's Mansion.

In other closely watched races, Incumbent Republican Senator Jack Tate defeated Democratic challenger Tom Sullivan in Senate District 27 by almost 7 percent, 53.38% to 46.62%; Democratic State Representative Daniel Kagan (term-limited from the House) beat Republican Arapahoe County Commissioner Nancy Doty in Senate District 26 by 6 points, 53.10% to 46.9%; incumbent Republican Larry Crowder of Alamosa easily beat Democratic Challenger Jim Casias by nearly 24 points, 59.77% to 36.26%;

Republican incumbent Randy Baumgardner succeeded in winning re-election against Democrat Emily Tracy by roughly 10 percentage points, 54.83% to 45.17%; and finally, former Democratic State Senator Rachel Zenzinger ousted incumbent Republican Senator Laura Woods by a mere 1.7%, 47.86% to 46.16%, in this District 19 race in Arvada.

Republicans continue to maintain a one-seat, 18-17, majority.

The Colorado House of Representatives...

Republicans, as expected, were dealt defeat as the Democrats, who had a three-seat majority prior to yesterday, picked up an additional three seats, widening their majority to six.

Republican one-term Representative Kit Roupe lost to former one-term State Representative Tony Exum in House District 17 in Colorado Springs. Exum, who served in 2013-2014 and was beaten by Roupe in 14, succeed in being re-elected to the District 17 seat 49.34% to 41.58% - a more than 7 percent margin.

In the Adams County House District 30 race,

Continued on page 10

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We know that new members of an association as diverse as Associated Builders and Contractors often feel a little overwhelmed and don't know where to start! Even seasoned members don't always know everything that goes on within their association. That's why we are inviting you to the 1...2...3s of ABC!

In about an hour and 15 minutes, ABC staff, committee, and board members will give you all the information you need to get the most out of your association and get you integrated as much or as little as you wish. We will cover networking, education, safety, governmental affairs, affinity programs and how they benefit you! If there will be more than one person from your company active with ABC, please bring them along. The more the merrier!

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Democratic newcomer Dafna Michaelson Jenet defeated one-term Republican JoAnn Windholz. In 2014, Windholz beat former State Representative Jenise May in a surprising upset. Michaelson Jenet received 52.67% of the vote compared to Windholz's 47.33%.

In House District 59, which has gone back and forth between Republican and Democrat, Republican Representative J Paul Brown lost to Democratic challenger Barbara McLachlan. Brown had previously served one term in the House of Representatives before being beaten by Barbara's husband, Mike McLachlan in 2012. Brown made a comeback in 2014 after defeating Mike McLachlan largely over McLachlan's support of anti-gun legislation passed by Democrats in 2013. On Tuesday, Brown narrowly lost to Barbara McLachlan, 50.65% to 49.35%, a 1.3% margin.

In a long-shot, Republicans had hoped to pick up the South-metro seat being vacated by term-limited Democratic Representative Daniel Kagan. In this House District 3 race, Democrat Jeff Bridges beat Republican Katy Brown 52.21% to 47.79%.

Two other Republican newcomers, Jessica Sandgren and Chris Hadsall, both praised by party leadership, made long-shot attempts in two districts that lean heavily Democratic – Sandgren had hoped to defeat Democratic Representative Joe Salazar in House District 31 in Adams County and Hadsall attempted to defeat Chris Kennedy in House District 23 being vacated by term-limited Democratic Representative Max Tyler in Jefferson County.

While control of the House is important, and the overall margin separating Democrats from Republicans is important, another significant impact of the Democrat's ability to widen their majority to six seats is their ability to "stack" committees. When the margin is narrower, generally each committee is split by one seat with the majority party controlling committees.

For instance, the past two years we have seen each of the House committees split by one vote. For 13-member committees, the split has been 7-6. For 11-member committees, the split has been 6-5, and so on. But for the next two years, 13-member committees could be split 8-5, 11-member committees could be split 7-4, and so on. Thus, it becomes much more challenging to either pass or kill legislation, especially if it is "partisan" legislation.

The new majority in the House is 37 Democrats, 28 Republicans.

Ballot measures...

Amendment 69, a proposed constitutional change known as "Colorado Cares" would have increased taxes \$25 billion annually in the first full year and used the money to establish a government-run healthcare payment

system. This measure was defeated in an extremely wide margin – 79.49% in opposition to 20.51% support.

Amendment 70 amended our State's constitution to incrementally increase the minimum wage to \$12 per hour effective January 1, 2020, and then annually adjust it for cost-of-living increases. This measure passed handily with 54.54% in support and 45.46% in opposition.

Amendment 71, another proposed constitutional change, requires that any petition for a citizen-initiated constitutional amendment be signed by at least 2 percent of the registered electors in each of the 35 state Senate districts. The percentage of votes to pass any proposed constitutional amendment would be increased from a majority (50% plus 1) to at least 55 percent of the votes cast, unless the proposed amendment only repeals any current provision of the constitution. Amendment 71 passed by a wider margin than most anticipated, receiving 56.50% support to 43.50% in opposition.

Amendment 72 would have more than tripled the taxes on a pack of Cigarettes sold in Colorado. If the measure passed, taxes would have risen from 84 cents per pack to \$2.59 per pack. Taxes on other tobacco products would have increased by 22 percent of the manufacturer's list price.

Supporters of Amendment 72 said the measure would have raised nearly \$315 million a year, dedicating the funds as follows:

- \$92 million for Colorado-based research to prevent and improve treatments for cancer, heart and lung disease, Alzheimer's disease, and youth mental health
- \$48 million for medical and mental health care for 500,000 Colorado veterans
- \$34 million to increase access to health care in rural and underserved areas
- \$34 million to expand access to youth behavioral health services
- \$54 million to meet the recommended funding levels by the Centers for Disease Control and Prevention for tobacco education, prevention, and cessation programs for Colorado's youth and adults
- \$17 million to provide training and repay student debt for medical professionals in rural and underserved areas
- \$36 million to current tobacco tax-funded programs, compensating for expected reductions in tax revenue due to lower tobacco use in the future

Amendment 72, falling victim to anti-government

sentiment by voters and roughly \$16 million spent in opposition to the measure, was defeated 53.6% opposing to 46.40% supporting.

Proposition 106, "medical aid in dying", which changes state law, permits "mentally capable" Colorado adults who have been diagnosed with an illness and have less than six months to live to self-administer a drug that would cause their death.

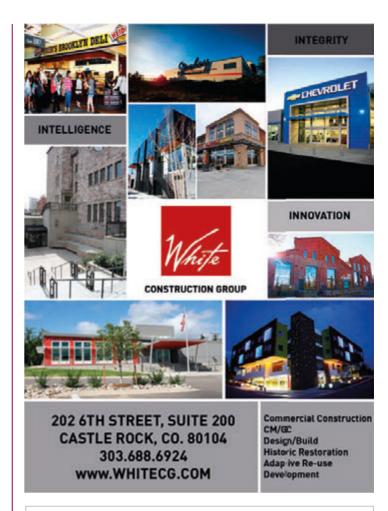
The Colorado End-of-Life Options Act has the same eligibility criteria as Oregon's Death with Dignity Act, in effect since 1997. To be eligible for aid in dying under Prop 106, the person must meet the following eligibility criteria:

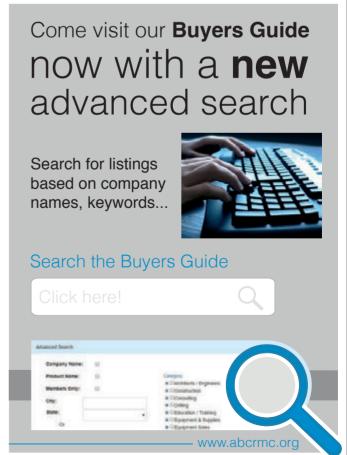
- The person must be an adult
- The person must be terminally ill, with six months or less to live
- The person must be mentally capable of making their own healthcare decisions
- The person must be fully informed of all their options for care, including pain management, palliative care, hospice and comfort care
- Two physicians must determine the person has no mental condition impairing their ability to make decisions and is free from undue influence or coercion
- The person must be able to take the medication themselves
- The person must be a Colorado resident
- The physician must offer the person multiple opportunities to take back the request for aid in dying medication
- Two witnesses must sign the request form confirming that the person is mentally capable and the request is voluntary
- Wills, contracts, insurance and annuity policies are not affected by a person choosing aid in dying

Proposition 106 easily passed 64.53% to 35.47%, a two-to-one margin.

Proposition 107 will restore a presidential primary and allow unaffiliated voters to participate without joining with a party while Proposition 108 will allow the state's more than 1 million unaffiliated voters to participate in taxpayer-financed primary elections without affiliating with a party.

Proposition 107 passed with 63.78% support compared to 36.22% opposition, nearly a two-to-one margin. In a narrower margin, Proposition 108 passed with 52.71% support compared to 47.29% in opposition. ■







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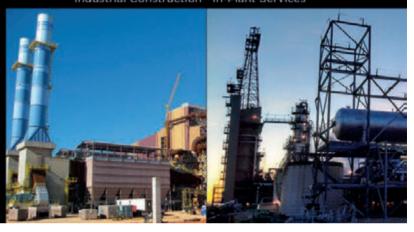




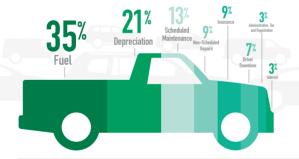








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Continued on page 16



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SAVE THE DATE 2017 CONSTRUCTION FORECAST

Keynote Speaker: Anirban Basu, ABC's Chief Economist

The Westin Denver Downtown
Denver, Colorado 80202
Tuesday, April 18, 2017 • 7:30 - 9:30 AM
\$55 Member / \$100 Non-Member • Registration fee includes breakfast

Anirban Basu, ABC's Chief Economist, will share his insight on how the economy has and will impact Colorado's construction industry, including his forecast for the remainder of 2017. This will be essential planning information for our industry's decision makers - a "must attend" event that typically sells out.

Why you should attend

- Hear what the federal economic recovery means for Colorado contractors.
- Discover the ongoing improvements in economic conditions including performance of financial markets, labor markets, corporate profits, and business spending.
- Learn why the national economic indicators are vital toColorado's construction industry.
 - Understand trends characterizing financial, real estate, energy and labor markets.
- Plan how your company will prepare for future economic cycles in a global economy.

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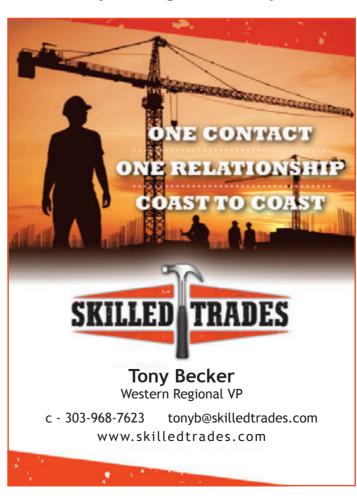
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P. 303-832-5812 • F. 303-832-5813 Email: info@abcrmc.org Please feel free to contact for more information.



Upcoming 2017 Events

Young Professionals 3rd Annual Cornhole Cup & Social

Thursday, March 16th Denver • 4:30 PM - 7:30 PM

Join us for some fun and "serious" competition at our 3rd Cornhole Cup. Or be a spectator and socialize with fellow YP members while cheering on the competitors.

All abilities welcome!

\$25 Spectator; \$30 Competitor Members; \$50/60 Non-members

ABC Essentials Orientation

Tuesday, April 4th Greeley • 8:00 AM - 9:15 AM

We know that new members of an association as diverse as Associated Builders and Contractors often feel a little overwhelmed and don't know where to start! Even seasoned members don't always know everything that goes on within their association. That's why we are inviting you to the 1...2...3s of ABC

Economic Forecast with Anirban Basu

Tuesday, April 18th Denver • 7:30 AM - 9:30 AM

The 2017 Economic Forecast reviews the events of the past several years and examines emerging trends at the national level followed by a highlight of the economy in Colorado and Metro Denver.

Our Keynote Speaker, Anirban Basu, ABC's Chief Economist, will share his insight on how the economy has and will impact Colorado's construction industry, including his forecast for the remainder of 2016. This will be essential planning information for our industry's decision makers - a "must attend" event that typically sells out.

\$55 Member; \$100 Non-members

YP Rockies Night

Friday, April 21st Denver • 6:45 PM

Spend an evening networking and socializing with other young professionals while rooting on the Colorado Rockies. We are hosting this event on the Jack Daniel's Terrace Loft (formerly called Tuaca Terrace) on the rooftop of Coors Field.

\$75 Members

ABC's Clay Shoot

Thursday, May 4th Brighton • 12:00 Noon - 4:30 PM

Register your team of 4 or individual shooters. Individual shooters will be assigned to teams.

A BBQ late lunch is served during the Awards Ceremony compliments of our sponsors.

Your registration fee includes ammunition and safety equipment.

Safety & Education Awards Banquet

Thursday, May 18th, 2017 Denver • 5:30 PM - 8:30 PM

The STEP and Safety Awards recognize our Contractor member companies who are leading the industry in the area of safety. All have shown outstanding commitment and dedication to the health and safety of their employees.

Awards presented during the ceremony: Bob Piper Construction Education Scholarship Awards, Field Professional of the Year, Tony Dietrich Safety Professional of the Year, National S.T.E.P. Awards, Chapter Safety Awards.

Check the events calendar at www.abcrmc.org/events for more details.

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ABC's CSU Competition Team wins 1st place!



Team Wins at National Competition Dallas

The ABC Rocky Mountain Chapter is proud of our Student Club at Colorado State University, this year the construction management competition team took first place overall at the ABC National Construction Management Competition in Dallas this past November.



For Photo left to right, David Chapin (2016 ABC Chairman), Jon Elliott (Faculty Advisor), Tyler Eberhart (Team Captain), Darcy Wojciechowski, Ian Rice, Tanner Atchison, Kyle Deuschle and David Brooke (CMC judge from Hensel Phelps)

Thank you, Josh Olsen!

Loveland

ABC Rocky Mountain thanks Josh Olsen, with LPR Construction! Josh has been the CSU Student Chapter liaison for the last 4 years, working with the student club, faculty and competition team to connect them with ABC Members. Josh has been the bridge between the students and the industry, working to make sure that the students in the ABC Student Chapter have access to training, assistance and networking to make them successful both in the classroom and once they have graduated. Josh has worked tirelessly to make the club and team successful. Josh stepped down from the liaison role at the end of 2016 but will still be involved with the club and team. ABC Rocky Mountain and the students of the ABC Club cannot thank you enough!

Mike Menke from FCI Constructors will be the Student Chapter Liaison for 2017. If you'd like to be more involved with the Student Club and competition team, please contact him at mmenke@fciol.com or Kim Grosel (ABC Staff) at kgrosel@abcrmc.org

Rocky Mountain Chapter of **Associated Builders** and Contractors Scholarship

Fort Collins

Established in 2011 to support a CM student planning a career in commercial or industrial contracting. Rocky Mountain ABC provides leadership for the front range of Colorado's construction industry through business development, safety training, craft training, and legislative advocacy, among many other



Daniel Simmons grew up on a farm in Boelus, Nebraska, and will be graduating Spring 2017. He is active with the ABC Student Chapter, helping to host specialized events for club members. He was on the ABC CM Competition Team where his team placed 3rd out of 23 teams nationally. He plans to work for a commercial general contractor after graduation and work towards his dream of owning his own business.

member services. This award is for members of the ABC Student Chapter who demonstrate leadership experience, have prior work experience in the construction field, maintain a 3.0 GPA, and provide a statement for future career plans that include either commercial or industrial construction.



ABC Rocky Mountain Chapter works closely with the students in Colorado State University's Construction Management (CM) Club. ABC's CSU Student Chapter provides opportunities for the students to interact and build relationships with industry members through monthly club meetings, social events such as pool

tournaments and fundraisers at various ABC events. These types of events help raise money to help pay for the students to attend the **ABC National Construction Management Competition.**

The competition is designed to challenge construction knowledge, organization, time management, and presentation skills. Members of the student club are enrolled in architecture, construction management, civil-engineering or any other construction industry-related course of study.

ABC members have also gotten involved by being mentors to the students which allows for real-world experience and exposure. These interactions help prepare the students for the National CM Competition but also help them prepare for life after graduation.

New in 2017, support the students while renewing your membership with the Student Chapter Booster Program. All proceeds from this program go to support the students, both the club as a whole and the student competition team.

If you are interested in assisting the team or have questions on the booster program, please contact Kim Grosel, 303-832-5812 or kgrosel@abcrmc.org.

ABC Student Chapter at CSU Booster Program

Level	Investment	Logo on Competition Apparel*	Logo on Club Shirts	Name on Clb T-Shirts	Logo on Event Signage	Name on Event Signage**	Recognitio on ABC Website	Recognition in Merit Builder publication	Presenting Sponsor at Pool Tournament (Includes 2 attendees to the event)	Tournament Sponsor at Pool Tournament	Event Sponsor at Pool Tournament
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Gold Ram	\$1,000		XX			XX	XX	XX		XX	
Green Ram	\$500			XX		XX	XX	XX			XX
Booster	\$250			XX		XX	XX	XX			

^{*}First 2 companies committed on polo shirt after that other apparel TBD.

Ram Built - \$2,000	Gold Ram - \$1,000		Green Ram - \$500	Booster - \$250
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^{**} Booster signage will be displayed at the Gun Drawing at the Clay Shoot, at the Prize hole at the NoCo Golf Outing, at the Pool Tournament, and other club events (as events allow).



Union Tower West: Construction Coordination in Practice



Story by Julie Wanzer, LEED AP

oordination is often touted as one of the most critical factors in construction projects, but is also cited as one of the biggest challenges to overcome. Owners often attempt to alleviate coordination issues through the project delivery method, utilizing a design-build contract or through BIM technology. Even under a contractual obligation and the plethora of technology options available, design and construction firms still face coordination issues and are challenged to find solutions.

The team for Union Tower West serves as an example of a possible solution to overcome coordination issues. The \$52 million vertical, mixed-use project is located on a tight construction site in downtown Denver at the Northeast corner of 18th Street and Wewatta Street. When the owner and development team, consisting of Portman Holdings and Hensel Phelps Development, were first looking at the site in late 2013, coordination challenges were already apparent based on the shape of the site and how to fit a class AA office space, hotel, restaurant, retail and parking garage on this parcel of land.

Portman Holdings and Hensel Phelps Development overcame this initial challenge by engaging each of their sister companies – John Portman and Associates on the design side and Hensel Phelps on the construction side – to establish a baseline of open communication. Nichole Elliott, Development Manager at Hensel Phelps Development commented, "Bringing together this type of project team ensures that all parties have a vested interest. This team dynamic added value to the Owner by creating immediate transparency among the team."

Charles Pinkham, III, Vice President of Development at Portman Holdings, echoed this sentiment by stating, "Having all of these disciplines at the table, with well established relationships already in place and no individual groups holding cards close to the chest, pushes the group to the height of their collective potential. In this way, the whole is definitely greater than the sum of its parts."



Front view rendering of the Union Tower West building showing ground floor retail space, parking on levels 2 - 4, Hotel Indigo on levels 5 - 8, and office on levels 9 - 12.



View from the top of the project that highlights the plaza area of Union Tower West.

Portman Holdings and Hensel Phelps Development engaged in a 17-month pre-development process that required a high level of coordination from the design and construction sides. The design team faced initial challenges based on the site itself and intent for the project. "The mix of uses stacked on an irregularly shaped site presented a unique opportunity. Basing the project on the most efficient floor plate and structure for each use, and stacking these vertically while keeping all structure and systems stacked in a straight line, required an intense coordination and work effort by the entire project team," commented Gordon Beckman, AIA, Principal and Design Director at John Portman & Associates.

The construction team, which peaked at 200

Continued on page 26



The Wewatta Street plaza is designed as an active and engaging feature of Union Tower West.



The structural topping out for Union Tower West took place on April 9, 2015 with both the state of Colorado flag and the U.S. flag proudly displayed.

members on-site, was able to mitigate coordination issues through several means. One example includes engaging sub-contractors with whom Hensel Phelps has had relationships with for the past 15 years. "Despite the apparent laborshortage in Denver, we relied on our deep understanding of the sub-contractor market and secured subs early on in the process. My main job on-site is to support the team and make sure we communicate early and often to manage the flow of work efficiently," commented Jonathan Tseu, Operations Manager at Hensel Phelps.

Hensel Phelps also overcame coordination challenges by self-performing the over 15,000 cubic yards of concrete for the project. By self-performing all concrete foundations, three elevator cores, all slab on grade, and slab on the metal deck, Hensel Phelps was able to better maintain the construction schedule. The milestones included a groundbreaking on April 9, 2015, the structural topping out in April of 2016 and the building enclosure and dry-in, in mid-July of 2016.

Construction coordination even took place among the various general contractors of the five different projects in progress within blocks of the Union Tower West site. "We were challenged to coordinate material deliveries and street lane closures among all of the general contractors downtown to ensure everyone's projects remain on schedule," stated Mark Medlyn, General Superintendent at Hensel Phelps. Within Union Tower West itself, there is also another contractor working on-site conducting Tenant Improvement for Husch Blackwell, the office tenant for the 9th and 10th floors of the building. The 300,000 SF Union Tower West project is targeting a LEED Certified status and is scheduled to open in January of 2017.

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Hotel Denver. EIC provides ABC member
contractors the forum to showcase their projects that are the premier representation of their
work. The ABC Rocky Mountain Chapter's
EIC awards competition is patterned after ABC
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Recognition was also given to those who won at ABC National's 2016 Competion last March.

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Mortenson Construction - The New Saint Joseph Hospital MTech Mechanical - International Broadcasting Center at the 2015 FIS Alpine World Ski Championships RK Mechanical - DIA Hotel South Terminal Expansion

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Kawneer

Don LarsenMAVA Real Estate Development

Kelly Hedlund Armstrong World Industries

Kira Chaffee

Angela Van Do Boulder Associates and Travis Hossfeld
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Amazon Sortation Center - DENS ford & Associates / Kraemer Consulting Engineers Amazon Commerce Construction



Mechanical: Commercial \$2-\$10 million RK MECHANICAL SPECIAL PROJECTS

1201 Auraria Renovation Humphries Poli Architects / BCER Engineering, Inc. Altitude Sports Turner Construction Company



Mechanical: Commercial \$2-\$10 million RK MECHANICAL, INC.

250 Columbine OZ Architecture / ME Engineers Western Development Group PCL, Inc.



Mechanical:
Industrial Less than \$10 million
RUCK MECHANICAL CONTRACTORS, LLC

Metro Northern Treatment Plant Corollo Engineers Metro Wastewater District Garney Construction



Mechanical: Projects More than \$10 million MTECH MECHANICAL

(raig tlospital Expansion and Renovation RTA Architects / Shaffer Baucom Engineering (raig tlospital GE Johnson (onstruction (ompany



Other Specialty Construction: Commercial Less than \$10 million RK STEEL

Foothills Mall Shopping Center JPRA Architects / Monroe and Newell Alberta Development Partners The Beck Group



Other Specialty Construction:
Commercial Less than \$10 million
DOUGLASS COLONY GROUP

(ODA Apartments (100 Steele) RNL 1st & Steele (herry Creek, LLC Zocalo Construction Services, LLC



Other Specialty Construction:
Commercial Less than \$10 million
SPACECON SPECIALTY CONTRACTORS, LLC

MorningStar at RidgeGate Lantz-Boggio Architects, P.C. MorningStar Senior Living Haselden Construction



Other Specialty Construction:
Commercial More than \$10 million
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Modernize Your Fleet to Maximize Performance and Minimize Risk

or construction companies, the need to keep employees safe on the job is an absolute priority. But managing an environment where employees are constantly moving from site to site is complicated. Many companies attempt to address the challenge of driver safety by checking drivers' motor vehicle reports (MVRs) periodically, but there is more that can be done to promote driver wellbeing and accountability.

New and emerging vehicle technologies help companies define, measure and improve upon their fleet management goals effectively and with reduced risk of human error. That's why many businesses are adopting a comprehensive, forward-looking strategy of harnessing improved technology in their vehicle fleets. The good news: while it takes planning and coordination, the shift is well within reach with the help of a professional fleet management company like Enterprise Fleet Management.



Swapping older vehicles with newer models automatically improves crashworthiness. Improvement in standard technology features has been significant in the past decade. In fact, simply replacing a 10-year-old vehicle with a 2016 standard model adds additional airbags, electronic stability control and many other essential safety features. Companies can check a vehicle's National

Highway Transportation Safety Administration (NHTSA) safety rating by visiting <u>www.</u> <u>safercar.gov.</u>

Partnering with a company like Enterprise Fleet Management can help a business replace its aging fleet with vehicles that offer the latest in safety and crash-avoidance technologies while freeing up capital for other expenses.



By using a small plug-and-play fleet telematics tracking device, operators can keep an eye on their fleets from almost anywhere in real time. Installation of the device is simple; typically, it fits in a vehicle's onboard diagnostic (OBD-II) port. Once installed, the device tracks a wealth of logistical data from the fleet telematics system, including location, performance, driving behavior, seatbelt usage and accident detection. Using this collective data, companies can make highly informed decisions about their vehicles and their drivers. Through its partnership with a global leader in telematics, Enterprise helps companies keep tabs on their fleets and track long-term patterns, so they can plan ahead and streamline operations.

Driver Training

While driver training traditionally takes place "behind the wheel," advancing technologies are making web-based simulations an excellent alternative with a host of additional benefits.

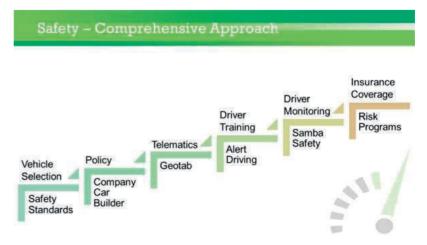
Enterprise, through its partnership with a global leader in driver risk management solutions, combines assessment-based learning and monitoring into a centrally managed tool. The service offers a variety of web-based trainings. Its personalized curriculum assesses each driver's

Continued on page 36



Larry Caster Senior Account Executive





driving personality and assigns trainings accordingly, targeting high-risk driving behaviors in fleets. Additionally, periodic 30-minute follow-up sessions ensure that training is an ongoing process. Companies can monitor drivers' training status, saving time and resources.

Driver Monitoring

While many companies check their drivers' motor vehicle reports periodically, driver monitoring technologies are considered more effective than sporadically running MVRs. Driver monitoring automates the management of driver-related information and is the most consistent method of keeping tabs on drivers' records. In addition, it provides both cost savings and convenience to companies.

Enterprise has partnered with an undisputed industry leader in driver monitoring. Its system manages all driver data and automatically checks for new violations, DUI/DWI convictions, invalid licenses, and approaching license or medical certification expirations. This data is then compiled into a comprehensive review of individual driver performance, alerting management to critical driver behavior issues and potential risks.

Comprehensive Approach

Companies of all sizes are realizing that emerging technologies are critical to identify and mitigate risk in real time, while requiring fewer resources to manage their fleets. A fleet management partner like Enterprise Fleet Management can create a comprehensive plan to modernize fleets, maximize performance, reduce risk, save time and cut costs. Fleet management companies also deploy technology-based solutions to ensure all vehicles are properly and regularly maintained. In addition, they can handle the licensing, registration and auto insurance, as well as provide fuel and maintenance cards to cover vehicle expenses. Ultimately, choosing to outsource fleet management to a company like Enterprise Fleet Management frees up a construction company's most valuable resource – its people – to focus on the core operating activities of the business

Larry Caster is a Senior Account Executive for Enterprise Fleet Management in Colorado. Owned by the Taylor family of St. Louis, Enterprise Fleet Management supplies most makes and models of cars, light- and medium-duty trucks and service vehicles across North America. The business provides full-service management for companies, government agencies and organizations operating medium-sized fleets of 20 or more vehicles, as well as those seeking an alternative to employee reimbursement programs. Enterprise Fleet Management operates a network of more than 50 fully-staffed offices, which manages more than 430,000 vehicles in the U.S. and Canada. The company also has been recognized with the Automotive Service Excellence "Blue Seal of Excellence" award for 20 consecutive years, an industry record.

Enterprise Fleet Management and its affiliate, Enterprise Holdings, together offer a total transportation solution. Through an integrated global network of independent regional subsidiaries and franchises, Enterprise Holdings operates more than 9,600 fully staffed neighborhood and airport branch offices worldwide. Combined, these businesses, which include car rental and car-sharing services, truck rental, corporate fleet management and retail car sales, accounted for more than \$20.9 billion in revenue and operated nearly 1.9 million vehicles throughout the world in fiscal year 2016.



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Upcoming Safety and Education Classes

Special Topics

March 14th

Construction Contracts

April 11th

Succession Planning

May 9th

Safety Oversight for the

First Time Supervisor

June 7th

Business Structure for Maximum Tax Savings

July 18th

Changing Labor Laws and

What to Expect

August 23rd

Best Practices for OSHA

Inspections

September 21st

Human Resources Best Practices for the Field October 17th
Certified Payroll

November 1st

Disaster Scenario for Safety Procedures. This is

a no charge event!

December 5th

Accounting Best Practices

in the New Year

ABC Member Price: \$25.00 per attendee per session

All sessions will take place from 8:00-10:00 AM, locations will vary.

Field Supervisory Skills

This workshop series addresses the primary skills needed by today's field professionals; foremen, supervisors and superintendents. Training topics include productivity, customer relationships, planning and scheduling, time management, contract basics and more!

To register for training, visit our website at abcrmc.org or contact Kim at 303-832-5812, kgrosel@abcrmc.org.

Location: FCI Constructors Office, Fredrick, CO

Date	Time	Topics
April 25	7:30-11:30 AM	Understanding Productivity and Project Leadership
April 25	12:30-4:30 PM	Resource Control and Customer Relationships
April 26	7:30-11:30 AM	Contract Administration and Effective Communications
April 26	12:30-4:30 PM	Planning Scheduling and Time Management

Upcoming Free classes for ABC STEP Participants

The deadline for your 2017 STEP (Safety Training Evaluation Process) application is March, 17, 2017.

This year ABC Rocky Mountain Member, SFI Compliance will be offering two classes for members who participate in STEP; free of charge for the first three attendees from each company! ABC would like to thank Dan Johnson and SFI Compliance for supporting our members who are committed to safety!

SAVE THE DATES FOR:

Safety Supervision for the First Time Supervisory - May 9, 2017

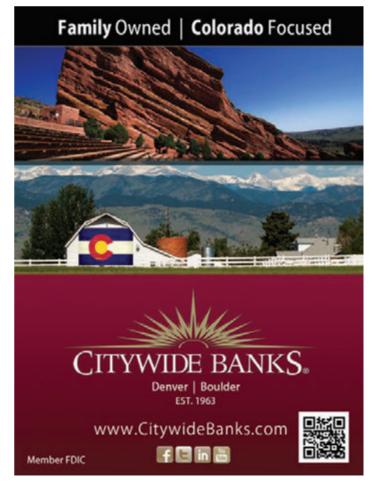
Tips and Best Practices for an OSHA Inspection - August 23, 2017

For questions on the STEP Application and to register for the classes, contact Kim Grosel, at the ABC Office, kgrosel@abcrmc.org or 303-832-5812.









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NoCo Holiday Party

Loveland

Thank you to all the ABC members who attended the Holiday Social at the Garden Room in Loveland on Thursday, December 1st. About 115 ABC members and guests joined us for lots of food, good spirit and great items to bid on for the various auctions. A huge thank you goes to



all the generous companies

who donated items for the event:

- 4Rivers Equipment Adolfson & Peterson
- Blueprint Skilled Services Bobcat of the Rockies
- DS Constructors, LLC Elwood Tradesmen
- FCI Constructors, Inc. Flood & Peterson
- Hensel Phelps LPR Construction Co.
- Matsuo Engineering Mortenson Construction
- Phase 2 Company
 Power Management
 Systems & Sales, Inc.
 RK
 Roche Constructors
- Rush Truck Center Spacecon Specialty Contractors
- Sunstate Equipment Company United Rentals

Denver Holiday Party

Denver

Over 100 industry professionals joined us on December 8th for our annual Denver Holiday Party. The event was hosted at Howl At The Moon in downtown Denver

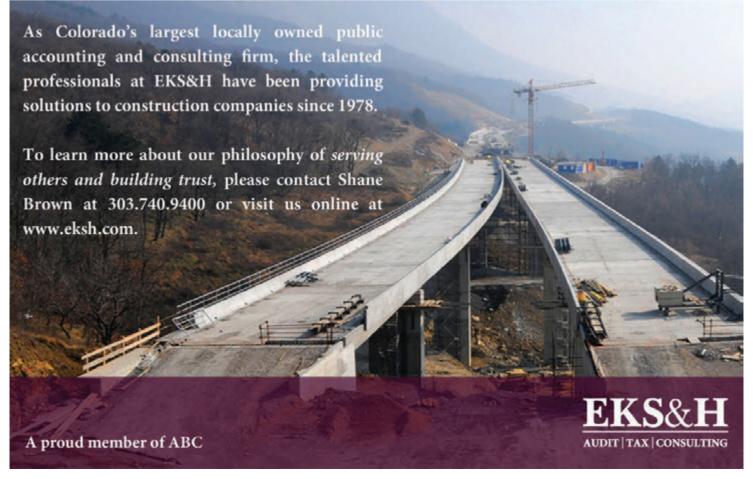


and featured a jazz band, photo booth, and the ABC Bucks Auction. A huge thank you goes to all the generous companies who donated items for the event:

- ABC's AQC Program ABC's Merit Choice
- Adolfson & Peterson Construction
- Blueprint Skilled Services Bobcat of the Rockies
- Colorado Barricade Co. EKS&H LLLP
- Encore Electric, Inc. Enterprise Fleet Management
- FCI Constructors, Inc. Fringe Benefit Group
- Hensel Phelps Ignite Video Productions
- Matsuo Engineering, LLC Milender White
- Mortenson Construction MTech Mechanical
- Power Management Systems & Sales, Inc.
- Rachael Koch RK Spacecon Specialty Contractors
- White Construction Group

Continued on page 42





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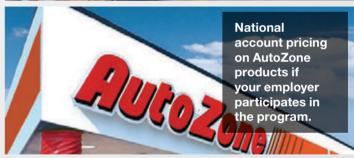


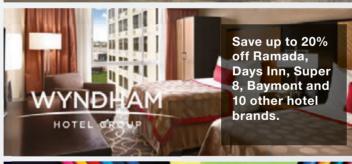


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Lyons JFDI Project Summary

Lvons

The Town of Lyons was one of the most damaged areas in the flood of 2013, when the St. Vrain overflowed from 3 straight days of torrential downpour. Within Lyons, the intersection of 4th and



Evans street was one of the hardest hit areas. Generations of the Wechsler Family have lived in Lyons for more than 100 years. They have experienced blizzards, hail and even the occasional tornado in that century, but nothing could prepare Cat, Dave and their two sons for the flood of 2013.

When the flood hit, the main floor of the house was submerged under 3 feet of water and the overflow from the river pulled the front portion off its foundation. The interior of the house was destroyed along with all of the family's possessions. After the waters receded, the town was considered an area of natural disaster and the Wechsler's home was declared uninhabitable.

In the summer of 2015, Milender White was paired up with the Wechsler family through a Flood Relief Program run by Boulder County Housing and Human Services. Immediately, Adam Mack and team started the permit application process. In January 2016, after 8 months of building department review, Milender White received a building permit.

The day after the building permit was approved, our self-perform concrete crew was on site to form the footings and foundation walls. The process of forming and pouring the foundation took about a month and a half, due to the fact that the existing house had to be raised off its old foundation. During this period of time, the Milender White prefabricated panel shop was hard at work building the entire house off-site in our Golden facility. With the help of Colorado Framing and the prefabricated panel process, we assembled the house in a matter of weeks.

Once the structure was complete, we utilized a number of Milender White staff volunteer days to remove siding and roofing on the existing house. From there we installed the windows, weather barrier and siding. After a number of months, we finally had a waterproof structure, which allowed us to start on the interior. Insulation, drywall and paint was installed in no time due to the expertise of some of our best subcontractors. Flooring and other final work were completed in the weeks leading up to the November 17, 2016, dedication ceremony.

Wechsler Residence Facts:

- Entire house was raised 2 feet to comply with FEMA regulations
- Addition is 1500 square feet; which is attached to a 1200 square feet original portion. Total=2700 square feet
- The finished house contains 4 bedrooms, 3 bathrooms, 1 office and 1 kitchen.
- All decks are cantilevered to comply with FEMA regulations.
- Over 2500 man hours were donated by Milender White alone to complete the project.
- Over \$300,000 worth of time, equipment and materials were donated.
- Milender White also renovated the exterior of the 2-car garage and shed.

Pinkard Construction Tops Out At Aurora's Moorhead Rec Center

Aurora

General Contractor Pinkard Construction Company has topped out on the addition at City of Aurora's Moorhead Recreation Center.



The extensive addition includes

enclosing the existing outdoor pool in a natatorium to create an indoor pool, creating dedicated lap pool, adding a new leisure pool and 55-foot waterslide. Other improvements include renovating the existing pool and replacing the 4,500 square foot drop-in center with a new 41,000 sf recreation center and natatorium to better meet the needs of the community. There will be a new entry and reception desk, new locker rooms and restrooms, a full-sized gymnasium with three cross courts and a running track, new fitness and cardio space, community teaching kitchen, multi-purpose rooms, public computer space, and additional parking. The project was designed by Barker Rinker Seacat Architecture.

The project is on schedule with Phase I, including most of the renovations scheduled to finish up in March and the grand opening, including Phase II with the new indoor pool set for Memorial Day 2017.

Continued on page 43

RMG - Rocky Mountain Group Acquires CRE Design Engineering

Denver

The Denver office of RMG-Rocky Mountain Group will soon be adding additional capacity to their staff, due to the A/E firm's acquisition of CRE Design Engineering of Lakewood, Colorado.

Currently, RMG-Rocky Mountain Group has 15 licensed Professional Architects and Engineers with licenses in 22 states, with over 60 in additional support staff. The staff members include geologists, design engineers, technicians, CAD operators and administrative staff supporting over 30 years of service throughout the Front Range. In addition to the Denver office, RMG has a presence in Colorado Springs and northern Colorado through its Greeley/Evans location. The acquisition of CRE will grow RMG to over 80 employees.

RMG is fast becoming the one-stop resource for commercial and residential services that includes: geotechnical, structural and civil engineering, construction materials testing (performed in an AAP accredited lab), architectural design, and land planning. The joining of CRE with RMG will enhance their current capabilities by incorporating an established firm into their Front Range operations.

Commenting on the announcement, John Clarke, CEO for RMG stated, "The acquisition of CRE will further RMG's ability to capitalize on the growing opportunities in additional markets. CRE adds depth and experience to our Denver location. When we look at mergers and acquisitions, we look at the culture of the office and hope to find similarities to ours and how we operate; CRE has proven to be what we look for in a Company. We will combine our best practices to strengthen and expand our service offerings, while maintaining the high quality of client service and execution our companies are known for."

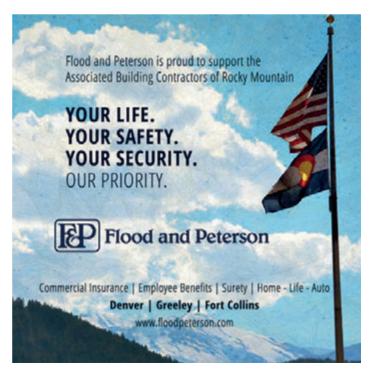
Darin Denton, President of CRE added, "We are excited to join the RMG Team and capitalize on new business opportunities while we strengthen and expand on existing relationships in the construction industry. While providing the same quality service, with very similar philosophies, RMG brings additional resources that will allow staff to more efficiently deliver designs and investigations in a timely manner."

The acquisition elevates the Company's portfolio as a one-stop, multi-discipline A/E firm. Specifically, the acquisition brings:

- Significant engineering resources and field strength to support residential and commercial projects across many of the Company's service lines
- Greater presence and stability in the Denver market
- Similar culture of innovation, practicality and reliability

RMG has experienced significant strategic growth for several years "We continue to push ourselves to run outside of the pack, to be a leader in our industry. While other companies struggle to meet deadlines due to lack of capacity, RMG continues to search for ways to acquire and service our growing clientele. We are constantly analyzing how we can best serve the industry," said Clarke.

"We are excited to welcome our talented new team members. We are now in a position to begin integration planning and look forward to learning from and working with our new colleagues. This important acquisition reinforces and accelerates our business development strategy, which includes growth in our core business and expansion in the Denver market," comments Clarke.



Young Professionals



ver 30 people attended the Young
Professionals Social at Joyride Brewing
Company on October 4th. This was a
great opportunity for some fun and a little
networking in a casual atmosphere. They enjoyed food,
games and great conversation. If you missed this one, look
for another in the future and be sure you're on the YP email
distribution list!

Executive Panel

Thank you to all the participants and spectators who come to our Executive Panel at Blake Street Brewery on Thursday, November 3rd.

Special thanks to our panelists: **Brandon Evans** from **RK**, **Jeff Erker** from **FCI Constructors**, and **Tom Horsting** from **Adolfson & Peterson Construction**..

Thank you to our sponsors for helping make this possible:

- Event Sponsor: Adolfson & Peterson Construction
- Drink Sponsor: Bergelectric



YP Social at JoyRide Brewing Company



Sarah Montgomery of EKS&H asking a question to our 3 Executive Panelists

Young Professionals Spotlight

ABC would like to thank the following Steering Committee members whose terms expire at the end of 2016.

Dane Bechtholdt, Douglass Colony Group
Adam Beukelman, FCI Constructors
Sarah Corwin, Blueprint Skilled Services
Brett Dickerson, Turner Construction
Jade Mercer, Adolfson & Peterson Construction
Sarah Montgomery, EKS&H
Matt Olson, Olson & Olson

Welcome to the following new committee members:
Matthew Curtis, Adolfson & Peterson
Ian Darnell, Turner Construction
Sophie Lane-Wierzba, EKS&H
Zack Tiggelaar, Olson & Olson
Nicole Yelinski, Spacecon Specialty Contractors
Rebecca Zollweg, RK

Thank you to those continuing their 2nd year:
Brendan Banning, Hensel Phelps
Gwen Cagle, RK
Jill Dustman-Coe, White Construction
Alex Stein, Milender White

Congratulations to our new officers:

Chair: Gwen Cagle, RK

Co-Chair: Alex Stein, Milender White

DO YOU WANT TO GET MORE INVOLVED WITH THE YOUNG PROFESSIONAL GROUP?

The YP steering committee has 2 open spots for 2017-2018 term. Contact Joanna Johnson at jjohnson@abcrmc.org for the application and more details.

2017 Young Professional Events

March 16th Cornhole Cup
April 21st Rockies Night
August 10th Networking Social
November 9th Executive Panel

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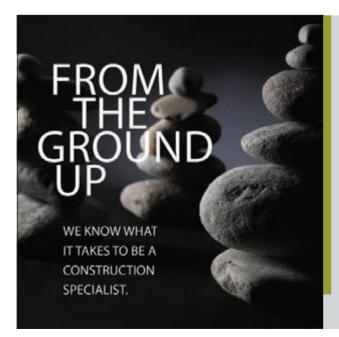
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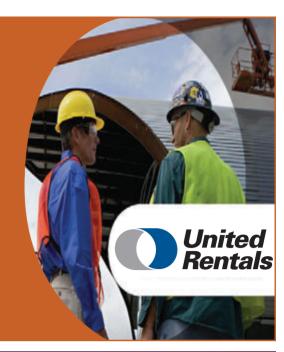
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